BASIC FINANCIAL STATEMENTS

June 30, 2016

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FINANCIAL SECTION



Board of Directors Addenbrooke Classical Academy Lakewood, Colorado

INDEPENDENT AUDITORS' REPORT

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities and each major fund of Addenbrooke Classical Academy, component unit of Jefferson County School District No. R-1, as of and for the year ended June 30, 2016, and the related notes to the financial statements, which collectively comprise the basic financial statements of the Academy, as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expression an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluation the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of Addenbrooke Classical Academy, as of June 30, 2016, and the respective changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the budgetary comparison information, schedule of the school's proportionate share, and schedule of the school's contributions on pages 24-26 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

John Cutter & Associates, LLC

November 7, 2016

Management's Discussion and Analysis

As management of the Addenbrooke Classical Academy (the "Academy"), we offer readers of the Academy's financial statements this narrative overview and analysis of the financial activities of the Academy for the fiscal year ended June 30, 2016.

Financial Highlights

The year ended June 30, 2016 was the third year of operations for the School. The School opened under a charter granted by the Jefferson County School District in August 2013. As of June 30, 2016, net position decreased to (\$1,048,077) based on the implementation of new regulations under the Governmental Accounting Standards Board Statement (GASB) Number 68. Based on the timing of implementing the regulation in 2014, the Beginning Net Position of the Government Type Activities was restated for FY2015. Further information about GASB 68 is provided in Note 5 of the financial statements. The School finished the 2015-2016 fiscal year with a fund balance of \$602,644 up from \$430,959 from the previous year.

Overview of Financial Statements

This discussion and analysis are intended to serve as an introduction to the Academy's basic financial statements. The Academy's basic financial statements are comprised of three components: 1) government-wide financial statements; 2) fund financial statements; and 3) notes to the financial statements.

Government-wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Academy's finances, in a manner similar to a private-sector business.

The statement of net position presents information on all of the Addenbrooke Classical Academy's assets and liabilities, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the Academy is improving or deteriorating.

The statement of activities presents information showing how the Academy's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g. uncollected grant expenses and earned but unpaid salary and benefits).

The government-wide financial statement of activities distinguishes functions/programs of the Academy supported primarily by per pupil revenue (PPR) passed through from the District (Jefferson County School District, No. R-1. The governmental activities of the Academy include instruction and supporting expenses.

The government-wide financial statements can be found on pages 1-2 of this report.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Academy, like other governmental units or charter schools, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Academy are governmental funds.

Governmental Funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the Academy's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the Academy's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Addenbrooke Classical Academy maintains one governmental fund, the general fund. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the general fund which is considered to be major. This information is provided in pages 3-4.

Addenbrooke Classical Academy adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with the budget on page 22.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. This information is provided in pages 6-23.

Government-wide Financial Analysis

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of Addenbrooke Classical Academy, assets did not exceed liabilities for all government funds at the close of the most recent fiscal year.

STATEMENT OF NET POSITION As of June 30, 2016

	Governmental Activities					
	2016	2015				
ASSETS						
Cash and Investments	\$ 415,893	\$ 448,073				
Restricted Cash and Investments	90,585	48,047				
Accounts Receivable	-	5,124				
Deposits	240,000	-				
Capital Assets, Depreciated, Net of Accumulated Depreciation	239,907					
TOTAL ASSETS	986,385	501,244				
DEFERRED OUTFLOWS OF RESOURCES						
Related to Pensions	2,204,105	1,011,361				
LIABILITIES						
Accounts Payable	17,549	1,622				
Accrued Salaries	119,460	68,663				
Deferred Revenue	6,825	-				
Noncurrent Liabilities						
Net Pension Liability	4,037,582	1,984,566				
TOTAL LIABILITIES	4,181,416	2,054,851				
DEFERRED OUTFLOWS OF RESOURCES						
Related to Pensions	57,151	148				
NET POSITION						
Net Investment in Capital Assets	239,907	-				
Restricted for Emergencies	90,585	48,047				
Unrestricted	(1,378,569)	(590,441)				
TOTAL NET POSITION	\$ (1,048,077)	\$ (542,394)				

STATEMENT OF ACTIVITIES Year Ended June 30, 2016

								NET (EXPENSE)	REVENUE AND
			Р	ROGR	AM REVEN	JUES		CHANGE IN N	NET POSITION
				0	perating		Capital	GOVERN	IMENTAL
		C	harges for	Gi	rants and	G	Frants and	ACTIV	/ITIES
FUNCTIONS/PROGRAMS	Expenses		Services	Cor	ntributions	Со	ntributions	2016	2015
PRIMARY GOVERNMENT									
Governmental Activities									
Instruction	\$ 1,586,380	\$	79,053	\$	37,052	\$	-	\$ (1,470,275)	\$ (708,538)
Supporting Services	2,486,176		-		-		102,090	(2,384,086)	(1,229,448)
Total Governmental									
Activities	\$ 4,072,556	\$	79,053	\$	37,052	\$	102,090	(3,854,361)	(1,937,986)
		GI	ENERAL I	REVE	NUES				
			Per Pupil R					2,762,373	1,476,113
			Mill Levy C					538,827	241,575
			Donations					8,552	286,898
		(Other					38,926	19,291
		TO	TAL GENE	RAL F	REVENUES	5		3,348,678	2,023,877
		СН	ANGE IN	NET	POSITIO	N		(505,683)	85,891
		NE	T POSITI	ON, B	eginning,			(542,394)	(628,285)
		NE	T POSITI	ON, E	Inding			\$ (1,048,077)	\$ (542,394)

Financial Analysis of the Government's Funds

As noted earlier, the Academy uses fund accounting to ensure and demonstrate compliance with finance related legal requirements.

Governmental Funds. The focus of the Academy's governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing the Academy's financing requirements. In particular, unassigned fund balance may serve as a useful measure of the Academy's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, June 30, 2016, the Academy's General Fund reported an ending fund balance of \$602,644.

General Fund Budgetary Highlights

The Academy approves a budget in March based on enrollment projections for the following school year. In October after enrollment stabilizes, adjustments are made to the budget. Enrollment for FY 16/17 is projected to increase by 150 students (620) due to the increase in size of the new campus.

Capital Asset and Debt Administration

Capital Assets. Addenbrooke Classical Academy's does not hold any capital as of June 30, 2016

Long-Term Lease Agreement

Addenbrooke Classical Academy entered into a long-term lease agreement during 2015-2016 fiscal year.

Economic Factors and Next Year's Budget

Each year, the State Education Fund and a percentage of the marijuana excise tax provides an appropriation for Charter School and Institute Charter School Capital Construction. This funding can be used by the Charter School or Institute Charter School to pay for school construction, renovation, financing, or the purchasing or leasing of facilities. The purpose of this funding is to promote a safe and healthy learning environment for all Colorado students.

Requests for Information

This financial report is designed to provide a general overview of the Addenbrooke Classical Academy's finances for all those with an interest in the Academy's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to Addenbrooke Classical Academy, Attn: Charles Wright, Principal, 3940 S. Teller St., Lakewood, CO 80235.

BASIC FINANCIAL STATEMENTS

STATEMENT OF NET POSITION As of June 30, 2016

	Governmental Activities					
	2016	2015				
ASSETS						
Cash and Investments	\$ 415,893	\$ 448,073				
Restricted Cash and Investments	90,585	48,047				
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TOTAL NET POSITION	\$ (1,048,077)	\$ (542,394)				

STATEMENT OF ACTIVITIES Year Ended June 30, 2016

								NET (EXPENSE)	REVENUE AND
			Р	ROGR	AM REVEN	JUES		CHANGE IN N	JET POSITION
				С	perating		Capital	GOVERN	IMENTAL
		Cl	narges for	G	ants and	G	frants and	ACTIV	/ITIES
FUNCTIONS/PROGRAMS	Expenses	:	Services	Cor	tributions	Со	ntributions	2016	2015
PRIMARY GOVERNMENT									
Governmental Activities									
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		GI	ENERAL F	REVE	NUES				
		1	Per Pupil R	evenu	e			2,762,373	1,476,113
			Mill Levy C					538,827	241,575
			Donations					8,552	286,898
		(Other					38,926	19,291
		TO	ΓAL GENE	RAL F	REVENUES	5		3,348,678	2,023,877
		СН	ANGE IN	NET	POSITIO	N		(505,683)	85,891
		NE	T POSITI	ON, B	eginning,			(542,394)	(628,285)
		NE	T POSITI	ON, E	Inding			\$ (1,048,077)	\$ (542,394)

BALANCE SHEET GOVERNMENTAL FUNDS June 30, 2016

	G	TOI OVERNMEI	. FUNDS
		2016	 2015
ASSETS Cash and Investments Restricted Cash and Investments Accounts Receivable Deposits	\$	415,893 90,585 - 240,000	\$ 448,073 48,047 5,124
TOTAL ASSETS	\$	746,478	\$ 501,244
LIABILITIES AND FUND BALANCE LIABILITIES Accounts Payable Accrued Salaries Unearned Revenue	\$	17,549 119,460 6,825	\$ 1,622 68,663
TOTAL LIABILITIES		143,834	 70,285
FUND BALANCES Nonspendable Restricted for Emergencies Restricted for Construction Unassigned		240,000 90,585 349 271,710	 - 48,047 269,276 113,636
TOTAL FUND BALANCE		602,644	 430,959
 Amounts reported for governmental activities in the statement of net position are different because: Capital Assets used in governmental activities are not financial resources and therefore are not reported in the funds Long-term liabilities and related assets are not due and payable in the current period and, 		239,907	-
therefore, are not reported in the funds. This liability includes net pension liability of (\$4,037,582), deferred outflows related to pensions of \$2,204,105, and deferred inflows related to pensions of (\$57,151).		(1,890,628)	 (973,353)
Net position of governmental activities	\$	(1,048,077)	\$ (542,394)

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES GOVERNMENTAL FUNDS Year Ended June 30, 2016

Four Ended Julie 30, 2010	TO	ГAL
	GOVERNME	NTAL FUNDS
	2016	2015
REVENUES		
Local Sources	\$ 3,427,731	\$ 2,066,755
State Sources	139,142	63,286
TOTAL REVENUES	3,566,873	2,130,041
EXPENDITURES		
Instruction	1,586,380	778,050
Supporting Services	1,808,808	894,605
TOTAL EXPENDITURES	3,395,188	1,672,655
NET CHANGE IN FUND BALANCE	171,685	457,386
FUND BALANCE, Beginning	430,959	(26,427)
FUND BALANCE, Ending	\$ 602,644	\$ 430,959

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES Year Ended June 30, 2016

Amounts Reported for Governmental Activities in the Statement of Activities are Different Because:	
Net Changes in Fund Balances - Total Governmental Funds	\$ 171,685
Capital outlays to purchase or build capital assets are reported in the governmental funds as expenditures. However, for governmental activities, those costs are shown in the statement of net position and allocated over their estimated useful lives as annual	
depeciation expense in the statement of activities.	239,907
Deferred Charges related to pensions are not recognized in the governmental funds. However,	(047.075)
for the government-wide funds those amounts are capitalized and amortized.	 (917,275)
Change in Net Position of Governmental Activities	\$ (505,683)

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 1: <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u>

Addenbrooke Classical Academy (the "Academy") was organized pursuant to the Colorado Charter Schools Act to form and operate a charter school within the Jefferson County School District No. R-1 of the State of Colorado.

The accounting policies of the Academy conform to generally accepted accounting principles as applicable to governmental units. Following is a summary of the more significant policies.

Reporting Entity

The financial reporting entity consists of the Academy and organizations for which the Academy is financially accountable. All funds, organizations, institutions, agencies, departments and offices that are not legally separate are part of the Academy. In addition, any legally separate organizations for which the Academy is financially accountable are considered part of the reporting entity. Financial accountability exists if the Academy appoints a voting majority of the organization's governing board and is able to impose its will on the organization, or if the organization provides benefits to, or imposes financial burdens on the Academy.

Based upon the application of these criteria, no additional organizations are included in the Academy's reporting entity. However, the Academy is a component unit of Jefferson County School District No. R-1.

Government-Wide and Fund Financial Statements

The Academy financial statements (i.e., the statement of net position and the statement of activities) report information on all of the activities of the Academy. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by intergovernmental revenues, are reported in a single column.

The statement of activities demonstrates the degree to which the direct expenses of the given function or segment, are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment.

Program revenues include; 1) charges to students or others who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Unrestricted intergovernmental revenues not properly included among program revenues are reported instead as general revenues.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 1: <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (Continued)

Government-Wide and Fund Financial Statements (Continued)

Major individual governmental funds are reported in separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collected within the current period or soon enough thereafter to pay liabilities of the current period, not to exceed 60 days. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures are recorded only when payment is due.

Intergovernmental revenues, grants, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the Academy.

Internally dedicated resources are reported as general revenues rather than as program revenues.

When both restricted and unrestricted resources are available for use, it is the Academy's policy to use restricted resources first and the unrestricted resources as they are needed.

The Academy reports the following major governmental fund:

General Fund – This fund is the general operating fund of the Academy. It is used to account for all financial resources.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 1: <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (Continued)

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position and balance sheets will sometimes report a separate section for deferred outflows or resources. This separate financial statement element, deferred outflow of resources, represents a consumption of net position and fund balance that applies to a future period(s) and so will not be recognized as an outflow of resources expense/expenditure) until then.

In addition to liabilities, the statement of financial position and balance sheets will sometimes report a separate section for deferred inflows or resources. This separate financial statement element, deferred inflow of resources, represents an acquisition of net position and fund balance that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

Assets, Liabilities and Fund Balance/Net Position

Capital Assets – Capital assets, which include property and equipment, are reported in the governmental activities column in the government-wide financial statements. Capital assets are defined by the Academy as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Capital Assets are depreciated using the straight line method over an estimated useful life of 30 years for the buildings and 10-15 years for equipment.

Unearned Revenues – The unearned revenues include amounts received but not yet available for expenditure.

Long-term Debt – In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as current expenditures. The Academy has no longterm debt as of June 30, 2016.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 1: <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (Continued)

Assets, Liabilities and Fund Balance/Net Position (Continued)

The government-wide financial statements, utilize a net position presentation. Net position is categorized as investment in capital assets, restricted, and unrestricted.

Net Investment in Capital Assets includes the Academy's capital assets (net of accumulated depreciation) reduced by the outstanding balances of bonds that are attributable to the acquisition, construction, or improvement of those assets.

Restricted Net Position includes assets that have third-party (statutory, bond covenant, or granting agency) limitations on their use. The Academy typically uses restricted assets first, as appropriate opportunities arise, but reserves the right to selectively defer the use until a future project.

Unrestricted Net Position typically includes unrestricted liquid assets. The Board has the authority to revisit or alter this designation.

Fund Balance Classification – The governmental fund financial statements present fund balances based on classifications that comprise a hierarchy that is based primarily on the extent to which the Academy is bound to honor constraints on the specific purposes for which amounts in the respective governmental funds can be spent. The classifications used in the governmental fund financial statements are as follows:

- <u>Nonspendable</u> This classification includes amounts that cannot be spent because they are either not in a spendable form (such as inventories and prepaid amounts) or are legally or contractually required to be maintained intact. The Academy reports deposits as nonspendable as of June 30, 2016.
- <u>Restricted</u> This classification includes amounts for which constraints have been placed on the use of the resources either (a) externally imposed by creditors (such as through a debt covenant), grantors, contributors, or laws or regulations of other governments, or (b) imposed by law through constitutional provisions or enabling legislation. The Academy has classified Emergency Reserves as being restricted because their use is restricted by State Statute for declared emergencies.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 1: <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (Continued)

Assets, Liabilities and Fund Balance/Net Position (Continued)

- Committed This classification includes amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the Board of Directors. These amounts cannot be used for any other purpose unless the Board of Directors removes or changes the specified use by taking the same type of action (ordinance or resolution) that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements. The Academy did not have any committed resources as of June 30, 2016.
- <u>Unassigned</u> This classification includes the residual fund balance for the General Fund. The Unassigned classification also includes negative residual fund balance of any other governmental fund that cannot be eliminated by offsetting of Assigned fund balance amounts.

The Academy would typically use restricted fund balances first, followed by Committed resources, and then Assigned resources, as appropriate opportunities arise, but reserves the right to selectively spend Unassigned fund balance.

Compensated Absences

The Academy's policy allows employees to accumulate sick leave. Upon termination of employment, no financial compensation is paid for unused sick days. Therefore, no liability for accumulated sick leave is reported in the financial statements.

Risk Management

The Academy is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; injuries to employees; and natural disasters. The District carries commercial insurance for these risks of loss, and bills the Academy for its portion of coverage. Settled claims have not exceeded this coverage in the last three years.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 2: <u>STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY</u>

Budgets and Budgetary Accounting

A budget is adopted for the General Fund on a basis consistent with generally accepted accounting principles.

Academy management submits to the Board of Directors a proposed budget for the fiscal year commencing the following July 1. The budget is adopted by the Board of Directors prior to June 30. Expenditures may not legally exceed appropriations at the fund level. Revisions must be approved by the Board of Directors. The budget includes proposed expenditures and the means of financing them. All appropriations lapse at fiscal yearend.

NOTE 3: <u>CASH AND INVESTMENTS</u>

Cash and investment consist of the following:

Pooled Cash with the District Petty Cash	\$	505,984 <u>494</u>
Total Cash and Investments	<u>\$</u>	<u>506,478</u>

Deposits

Custodial Credit Risk - Deposits

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned to it. The Colorado Public Deposit Protection Act (PDPA) requires that all units of local government deposit cash in eligible public depositories. Eligibility is determined by state regulations.

At June 30, 2016, State regulatory commissioners have indicated that all financial institutions holding deposits for the Academy are eligible public depositories. Amounts on deposit in excess of federal insurance levels must be collateralized by eligible collateral as determined by the PDPA. PDPA allows the financial institution to create a single collateral pool for all public funds held. The pool is to be maintained by another institution, or held in trust for all the uninsured public deposits as a group.

The market value of the collateral must be at least equal to 102% of the uninsured deposits. The Academy has no policy regarding custodial credit risk for deposits.

The Academy has no deposits as of June 30, 2016.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 3: <u>CASH AND INVESTMENTS</u>(Continued)

Pooled Cash with the District

Cash deposits are pooled with the District cash and investments which were held by several banking institutions. Pooled investments represent investments in local government investment pools or in money market funds. At June 30, 2016 the Academy's balance in equity in both restricted and unrestricted pooled cash of the District totaled \$505,984.

Investments

Interest Rate Risk

The Academy does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Credit Risk

Colorado statutes specify in which instruments units of local government may invest, which include:

- Obligations of the United States and certain U.S. Government Agency securities
- General obligation and revenue bonds of U.S. local government entities
- Bankers' acceptances of certain banks
- Local government investment pools
- Written repurchase agreements collateralized by certain authorized securities
- Certain money market funds
- Guaranteed investment contracts

The Academy had no investments as of June 30, 2016.

The Academy has no policy for managing credit risk or interest rate risk.

Restricted Cash and Investments

Cash and Investments of \$90,585 are restricted in the General Fund as an emergency reserve related to the TABOR amendment.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 4: <u>CAPITAL ASSETS</u>

Capital Assets activity for the year ended June 30, 2016 is summarized below.

	Balance June 30, 20			Additions	Deletions		alance 30, 2016
Governmental Activities	<u> </u>					5	
Capital Assets, Depreciated							
Equipment	\$	-	\$	62,977	\$ -	\$	62,977
Building Improvements				176,930			176,930
Total Capital Assets,							
Depreciated				239,907			239,907
Accumulated Depreciation							
Vehicles		-		-	-		-
Building Improvements							
Total Accumulated							
Depreciation							
Net Capital Assets	<u>\$</u>		<u>\$</u>	239,907	<u>\$</u>	<u>\$</u>	239,907

Depreciation has been charged to supporting services program of the School.

NOTE 5: <u>ACCRUED SALARIES AND BENEFITS</u>

Salaries and retirement benefits of certain contractually employed personnel are paid over a twelve month period from August to July, but are earned during a school year of nine months. The salaries and benefits earned, but unpaid, as of June 30, 2016, were \$119,460 in the General Fund.

NOTE 6: <u>DEFINED BENEFIT PENSION PLAN</u>

Summary of Significant Accounting Policies

Pensions. The School participates in the School Division Trust Fund (SCHDTF), a costsharing multiple-employer defined benefit pension fund administered by the Public Employees' Retirement Association of Colorado ("PERA"). The net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, information about the fiduciary net position and additions to/deductions from the fiduciary net position of the SCHDTF have been determined using the economic resources measurement focus and the accrual basis of accounting. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 6: <u>*DEFINED BENEFIT PENSION PLAN*</u>(Continued)

General Information about the Pension Plan

Plan description. Eligible employees of the School are provided with pensions through the School Division Trust Fund (SCHDTF)—a cost-sharing multiple-employer defined benefit pension plan administered by PERA. Plan benefits are specified in Title 24, Article 51 of the Colorado Revised Statutes (C.R.S.), administrative rules set forth at 8 C.C.R. 1502-1, and applicable provisions of the federal Internal Revenue Code. Colorado State law provisions may be amended from time to time by the Colorado General Assembly. PERA issues a publicly available comprehensive annual financial report that can be obtained at www.copera.org/investments/pera-financial-reports.

Benefits provided. PERA provides retirement, disability, and survivor benefits. Retirement benefits are determined by the amount of service credit earned and/or purchased, highest average salary, the benefit structure(s) under which the member retires, the benefit option selected at retirement, and age at retirement. Retirement eligibility is specified in tables set forth at C.R.S. § 24-51-602, 604, 1713, and 1714.

The lifetime retirement benefit for all eligible retiring employees under the PERA Benefit Structure is the greater of the:

- Highest average salary multiplied by 2.5 percent and then multiplied by years of service credit
- The value of the retiring employee's member contribution account plus a 100 percent match on eligible amounts as of the retirement date. This amount is then annuitized into a monthly benefit based on life expectancy and other actuarial factors.

In all cases the service retirement benefit is limited to 100 percent of highest average salary and also cannot exceed the maximum benefit allowed by federal Internal Revenue Code.

Members may elect to withdraw their member contribution accounts upon termination of employment with all PERA employers; waiving rights to any lifetime retirement benefits earned. If eligible, the member may receive a match of either 50 percent or 100 percent on eligible amounts depending on when contributions were remitted to PERA, the date employment was terminated, whether 5 years of service credit has been obtained and the benefit structure under which contributions were made.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 7: <u>*DEFINED BENEFIT PENSION PLAN*</u>(Continued)

General Information about the Pension Plan (Continued)

Benefit recipients who elect to receive a lifetime retirement benefit are generally eligible to receive post-retirement cost-of-living adjustments (COLAs), referred to as annual increases in the C.R.S. Benefit recipients under the PERA benefit structure who began eligible employment before January 1, 2007 and all benefit recipients of the DPS benefit structure receive an annual increase of 2 percent, unless PERA has a negative investment year, in which case the annual increase for the next three years is the lesser of 2 percent or the average of the Consumer Price Index for Urban Wage Earners and Clerical Workers (CPI-W) for the prior calendar year. Benefit recipients under the PERA benefit structure who began eligible employment after January 1, 2007 receive an annual increase of 2 percent of 2 percent of 2 percent or the Average CPI-W for the prior calendar year, not to exceed 10 percent of PERA's Annual Increase Reserve for the SCHDTF.

Disability benefits are available for eligible employees once they reach five years of earned service credit and are determined to meet the definition of disability. The disability benefit amount is based on the retirement benefit formula shown above considering a minimum 20 years of service credit, if deemed disabled.

Survivor benefits are determined by several factors, which include the amount of earned service credit, highest average salary of the deceased, the benefit structure(s) under which service credit was obtained, and the qualified survivor(s) who will receive the benefits.

Contributions. Eligible employees and the School are required to contribute to the SCHDTF at a rate set by Colorado statute. The contribution requirements are established under C.R.S. § 24-51-401, *et seq.* Eligible employees are required to contribute 8 percent of their PERA-includable salary.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 7: <u>*DEFINED BENEFIT PENSION PLAN*</u>(Continued)

General Information about the Pension Plan (Continued)

The employer contribution requirements are summarized in the table below:

	For the	For the
	Year	Year
	Ended	Ended
	December	December
	31, 2015	31, 2016
Employer Contribution Rate ¹	10.15%	10.15%
Amount of Employer Contribution		
apportioned to the Health Care Trust Fund as		
specified in C.R.S. § 24-51-208(1)(f) ¹	(1.02)%	(1.02)%
Amount Apportioned to the SCHDTF ¹	9.13%	9.13%
Amortization Equalization Disbursement		
(AED) as specified in C.R.S. § 24-51-411 ¹	4.20%	4.50%
Supplemental Amortization Equalization		
Disbursement (SAED) as specified in C.R.S. §		
24-51-411 ¹	4.00%	4.50%
Total Employer Contribution Rate to the		
SCHDTF ¹	17.33%	18.13%

¹Rates are expressed as a percentage of salary as defined in C.R.S. § 24-51-101(42).

Employer contributions are recognized by the SCHDTF in the period in which the compensation becomes payable to the member and the School is statutorily committed to pay the contributions to the SCHDTF. Employer contributions recognized by the SCHDTF School were \$250,719 for the year ended June 30, 2016.

At June 30, 2016 the School reported a liability of \$4,037,582 for its proportionate share of the net pension liability. The net pension liability was measured as of December 31, 2015, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2014. Standard update procedures were used to roll forward the total pension liability to December 31, 2015. The School proportion of the net pension liability was based on the School's contributions to the SCHDTF for the calendar year 2015 relative to the total contributions of participating employers to the SCHDTF.

At December 31, 2015, the School proportion was .02639%, which was an increase of 0.01176% from its proportion measured as of December 31, 2014.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 7: <u>*DEFINED BENEFIT PENSION PLAN*</u>(Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2016 the School recognized pension expense of \$312,135. At June 30, 2016, the School reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of	Deferred Inflows of
	<u>Resources</u>	<u>Resources</u>
Difference between expected and		
actual experience	\$53,317	\$93
Changes in assumptions or other		
inputs	N/A	\$57,058
Net difference between projected		
and actual earnings on pension plan		
investments	\$315,826	N/A
Changes in proportion and		
differences between contributions		
recognized and proportionate share		
of contributions	\$1,729,879	N/A
Contributions subsequent to the		
measurement date	\$105,083	N/A
Total	\$2,204,105	\$57,151

\$105,083 reported as deferred outflows of resources related to pensions, resulting from contributions subsequent to the measurement date, will be recognized as a reduction of the net pension liability in the year ended June 30, 2017. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended June 30,	
2017	\$855,861
2018	\$855,877
2019	\$259,734
2020	\$70,399

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 7: *DEFINED BENEFIT PENSION PLAN* (Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Actuarial assumptions. The total pension liability in the December 31, 2014 actuarial valuation was determined using the following actuarial assumptions and other inputs:

Price inflation	2.80 percent
Real wage growth	1.10 percent
Wage inflation	3.90 percent
Salary increases, including wage inflation	3.90 – 10.10 percent
Long-term investment Rate of Return, net of pension	l
plan investment expenses, including price inflation	7.50 percent
Future post-retirement benefit increases:	
PERA Benefit Structure hired prior to $1/1/07$;	
and DPS Benefit Structure (automatic)	2.00 percent
PERA Benefit Structure hired after 12/31/06	
(ad hoc, substantively automatic)	Financed by the
An	nual Increase Reserve

Mortality rates were based on the RP-2000 Combined Mortality Table for Males or Females, as appropriate, with adjustments for mortality improvements based on a projection of Scale AA to 2020 with Males set back 1 year, and Females set back 2 years.

The actuarial assumptions used in the December 31, 2013 valuation were based on the results of an actuarial experience study for the period January 1, 2008 through December 31, 2011, adopted by PERA's Board on November 13, 2012, and an economic assumption study, adopted by PERA's Board on November 15, 2013 and January 17, 2014.

Changes to assumptions or other inputs since the December 31, 2013 actuarial valuation are as follows:

The following programming changes were made:

- Valuation of the full survivor benefit without any reduction for possible remarriage.
- Reflection of the employer match on separation benefits for all eligible years.
- Reflection of one year of service eligibility for survivor annuity benefit.
- Refinement of the 18 month annual increase timing.
- Refinements to directly value certain and life, modified cash refund and pop-up benefit forms.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 7: <u>*DEFINED BENEFIT PENSION PLAN*</u>(Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions (Continued)

The following methodology changes were made:

- Recognition of merit salary increases in the first projection year.
- Elimination of the assumption that 35% of future disabled members elect to receive a refund.
- Removal of the negative value adjustment for liabilities associated with refunds of future terminating members.
- Adjustments to the timing of the normal cost and unfunded actuarial accrued liability payment calculations to reflect contributions throughout the year.

The SCHDTF's long-term expected rate of return on pension plan investments was determined using a log-normal distribution analysis in which best estimate ranges of expected future real rates of return (expected return, net of investment expense and inflation) were developed for each major asset class. These ranges were combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and then adding expected inflation.

As of the November 15, 2013 adoption of the long-term expected rate of return by the PERA Board, the target allocation and best estimates of geometric real rates of return for each major asset class are summarized in the following table:

Asset Class	Target	10 Year Expected				
	Allocation	Geometric Real Rate of				
		Return				
U.S. Equity – Large Cap	26.76%	5.00%				
U.S. Equity – Small Cap	4.40%	5.19%				
Non U.S. Equity – Developed	22.06%	5.29%				
Non U.S. Equity – Emerging	6.24%	6.76%				
Core Fixed Income	24.05%	0.98%				
High Yield	1.53%	2.64%				
Long Duration Gov't/Credit	0.53%	1.57%				
Emerging Market Bonds	0.43%	3.04%				
Real Estate	7.00%	5.09%				
Private Equity	7.00%	7.15%				
Total	100.00%					

* In setting the long-term expected rate of return, projections employed to model future returns provide a range of expected long-term returns that, including expected inflation, ultimately support a long-term expected rate of return assumption of 7.50%.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 7: <u>*DEFINED BENEFIT PENSION PLAN*</u>(Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Discount rate. The discount rate used to measure the total pension liability was 7.50 percent. The projection of cash flows used to determine the discount rate applied the actuarial cost method and assumptions shown above. In addition, the following methods and assumptions were used in the projection of cash flows:

- Total covered payroll for the initial projection year consists of the covered payroll of the active membership present on the valuation date and the covered payroll of future plan members assumed to be hired during the year. In subsequent projection years, total covered payroll was assumed to increase annually at a rate of 3.90%.
- Employee contributions were assumed to be made at the current member contribution rate. Employee contributions for future plan members were used to reduce the estimated amount of total service costs for future plan members.
- Employer contributions were assumed to be made at rates equal to the fixed statutory rates specified in law, including current and estimated future AED and SAED, until the Actuarial Value Funding Ratio reaches 103%, at which point, the AED and SAED will each drop 0.50% every year until they are zero. Additionally, estimated employer contributions included reductions for the funding of the AIR and retiree health care benefits. For future plan members, employer contributions were further reduced by the estimated amount of total service costs for future plan members not financed by their member contributions.
- Employer contributions and the amount of total service costs for future plan members were based upon a process used by the plan to estimate future actuarially determined contributions assuming an analogous future plan member growth rate.
- The AIR balance was excluded from the initial fiduciary net position, as, per statute, AIR amounts cannot be used to pay benefits until transferred to either the retirement benefits reserve or the survivor benefits reserve, as appropriate. As the ad hoc post-retirement benefit increases financed by the AIR are defined to have a present value at the long-term expected rate of return on plan investments equal to the amount transferred for their future payment, AIR transfers to the fiduciary net position and the subsequent AIR benefit payments have no impact on the Single Equivalent Interest Rate (SEIR) determination process when the timing of AIR cash flows is not a factor (i.e., the plan's fiduciary net position is not projected to be depleted).

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 7: <u>*DEFINED BENEFIT PENSION PLAN*</u>(Continued)

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

- When AIR cash flow timing is a factor in the SEIR determination process (i.e., the plan's fiduciary net position is projected to be depleted), AIR transfers to the fiduciary net position and the subsequent AIR benefit payments were estimated and included in the projections.
- Benefit payments and contributions were assumed to be made at the end of the month.

Based on the above actuarial cost method and assumptions, the SCHDTF's fiduciary net position was projected to be available to make all projected future benefit payments of current members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability. The discount rate determination does not use the Municipal Bond Index Rate. There was no change in the discount rate from the prior measurement date.

Sensitivity of the School's proportionate share of the net pension liability to changes in the discount rate. The following presents the proportionate share of the net pension liability calculated using the discount rate of 7.50 percent, as well as what the proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower (6.50 percent) or 1-percentage-point higher (8.50 percent) than the current rate:

	1% Decrease (6.50%)	Current Discount Rate (7.50%)	1% Increase (8.50%)
Proportionate share of the net pension			
liability	\$5,233,886	\$4,037,582	\$3,042,480

Pension plan fiduciary net position. Detailed information about the SCHDTF's fiduciary net position is available in PERA's comprehensive annual financial report which can be obtained at <u>www.copera.org/investments/pera-financial-reports</u>.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 7: <u>*DEFINED BENEFIT PENSION PLAN*</u>(Continued)

Other Post-Employment Benefits

Health Care Trust Fund

Plan Description – The School contributes to the Health Care Trust Fund ("HCTF"), a cost-sharing multiple-employer healthcare trust administered by PERA. The HCTF benefit provides a health care premium subsidy and health care programs (known as PERACare) to PERA participating benefit recipients and their eligible beneficiaries. Title 24, Article 51, Part 12 of the C.R.S., as amended, establishes the HCTF and sets forth a framework that grants authority to the PERA Board to contract, self-insure and authorize disbursements necessary in order to carry out the purposes of the PERACare program, including the administration of health care subsidies. PERA issues a publicly available comprehensive annual financial report that includes financial statements and required supplementary information for the HCTF. That report can be obtained at www.copera.org/investments/pera-financial-reports.

Funding Policy – The School is required to contribute at a rate of 1.02 percent of PERAincludable salary for all PERA members as set by statute. No member contributions are required. The contribution requirements for the School are established under Title 24, Article 51, Part 4 of the C.R.S., as amended. The apportionment of the contributions to the HCTF is established under Title 24, Article 51, Section 208(1)(f) of the C.R.S., as amended. For the years ending June 30, 2014, 2015, and 2016, the School's employer contributions to the HCTF were \$4,462, \$8,790 and \$10,217 respectively, equal to their required contributions for each year.

NOTE 8: <u>COMMITMENTS AND CONTINGENCIES</u>

Claims and Judgments

The Academy participates in a number of federal and state programs that are fully or partially funded by grants received from other governmental units. Expenditures financed by grants are subject to audit by the appropriate grantor government. If expenditures are disallowed due to noncompliance with grant program regulations, the Academy may be required to reimburse the grantor government. As of June 30, 2016, significant amounts of grant expenditures have not been audited, but the Academy believes that disallowed expenditures, if any, based on subsequent audits will not have a material effect on the overall financial position of the Academy.

NOTES TO THE FINANCIAL STATEMENTS June 30, 2016

NOTE 8: <u>COMMITMENTS AND CONTINGENCIES</u> (Continued)

Building Lease

In April 2015, the Academy entered into a building lease agreement that included an option to purchase the building. This lease expires in July of 2030 or when the Academy elected to purchase the building, which occurred in September of 2016.

The Academy paid \$363,790 lease expense for the year ended June 30, 2016.

Tabor Amendment

In November 1992, Colorado voters passed the Tabor Amendment to the State Constitution, which limits state and local government tax powers and imposes spending limitations. Fiscal year 1993 provides the basis for limits in future years to which may be applied allowable increases for inflation and student enrollment. Revenue received in excess of the limitations may be required to be refunded. The Academy believes it has complied with the Amendment. As required by the Amendment, the Academy has established a reserve for emergencies. At June 30, 2016, the reserve of \$90,585 was recorded as a restriction of fund balance in the General Fund. The District also holds \$90,585 in pooled cash on behalf of the Academy for this reserve.

NOTE 9: <u>DEFICIT NET POSITION</u>

The net position of the governmental activities is in a deficit position of \$1,048,077 due to the School including its Net Pension Liability per the requirements of GASB Statement No. 68.

NOTE 10: <u>SUBSEQUENT EVENT</u>

In September 2016, the Colorado Educational and Cultural Facilities Authority (CECFA) issued \$18,045,000 of Charter School Revenue Bonds, Series 2016. Proceeds from the bonds were loaned to the Academy to exercise the building purchase option of their lease and purchase the building for \$11,500,000, and to make building improvements.

REQUIRED SUPPLEMENTARY INFORMATION

GENERAL FUND BUDGETARY COMPARISON STATEMENT Year Ended June 30, 2016

	2016				
				VARIANCE	
	ORIGINAL	FINAL		Positive	2015
	BUDGET	BUDGET	ACTUAL	(Negative)	ACTUAL
REVENUES					
Local Sources					
Per Pupil Operating Revenue	\$ 3,568,603	\$ 2,759,223	\$ 2,762,373	\$ 3,150	\$ 1,476,113
Mill Levy Override	692,936	541,039	538,827	(2,212)	241,575
Charges for Services	146,225	57,250	79,053	21,803	42,878
Donations	-	269,276	8,552	(260,724)	286,898
Other	37,600	5,000	38,926	33,926	19,291
State Sources					
Grants and Donations	162,859	90,631	139,142	48,511	63,286
TOTAL REVENUES	4,608,223	3,722,419	3,566,873	(155,546)	2,130,041
EXPENDITURES					
Salaries	1,950,400	1,573,720	1,540,010	33,710	895,457
Employee Benefits	712,387	449,898	396,154	53,744	203,212
Purchased Services	1,619,729	1,129,403	663,502	465,901	530,589
Supplies and Materials	125,000	155,500	554,203	(398,703)	39,555
Property	-	239,907	239,907	-	
Other			1,412	(1,412)	3,842
TOTAL EXPENDITURES	4,407,516	3,548,428	3,395,188	153,240	1,672,655
NET CHANGE IN FUND BALANCE	200,707	173,991	171,685	(2,306)	457,386
FUND BALANCE, Beginning			430,959	430,959	(26,427)
FUND BALANCE, Ending	\$ 200,707	\$ 173,991	\$ 602,644	\$ 428,653	\$ 430,959

SCHEDULE OF THE SCHOOL'S PROPORTIONATE SHARE SCHOOL DIVISION TRUST FUND

Years Ended December 31, (School Division Trust Fund Measurement Date)

	 2013	 2014	 2015
School's proportionate share of the Net Pension Liability	0.005%	0.015%	0.026%
School's proportionate share of the Net Pension Liability	\$ 617,909	\$ 1,984,566	\$ 4,037,582
School's covered-employee payroll	\$ 198,232	\$ 632,472	\$ 973,201
School's proportionate share of the Net Pension Liability as a percentage of its covered-employee payroll	311.7%	313.8%	414.9%
Plan fiduciary net position as a percentage of the total pension liability	64.1%	62.8%	59.2%

SCHEDULE OF THE SCHOOL'S CONTRIBUTIONS DENVER PUBLIC SCHOOLS DVISION TRUST FUND

Years Ended June 30,

	2014		2015		2016	
Statutorily required contributions	\$	75,574	\$	154,256	\$	187,699
Contributions in relation to the Statutorily required contributions		75,574		154,256		187,699
Contribution deficiency (excess)	\$	_	\$	-	\$	
School's covered-employee payroll	\$	444,555	\$	861,766	\$	1,001,715
Contributions as a percentage of covered-employee payroll		17.00%		17.90%		18.74%